

University of Pune
Department of Management Sciences (PUMBA)
Exe. MBA External Backlog Examination Dec.2012

401 – Management Control Systems

Answer any 4 questions.

All questions carry equal marks.

Marks:50

1. Explain the methods for deciding Transfer prices. What are the pre-conditions for transfer pricing mechanism?
2. Explain any two perspectives of a Balanced Score Card.
3. Explain the importance of culture in MCS.
4. Explain the process of Management Audit.
5. Write a note on Zero Based Budgeting. Why this method should be used for Discretionary Expense Centers?
6. What is the role of perception in Cybernetic Paradigm?